KUO ANNOUNCES SECOND QUARTER 2026 FINANCIAL RESULTS

Mexico City, July 14th, 2026

Note: Management considers that, for a better understanding of KUO's performance, the information contained in this report, as well as the explanations of period-to-period variations, is presented based on Proforma Combined Financial Statements. This information reflects the consolidation of the financial information of all subsidiaries, including the proportional consolidation of a 50% stake in Herdez Del Fuerte and Synthetic Rubber joint ventures. This approach differs from IFRS 11, which does not account for proportional consolidation. For reference purposes, an additional section is included with explanations of the variations based on the Consolidated Financial Statements.

All figures included in this document are unaudited, expressed in millions of pesos, unless otherwise stated, and may be subject to rounding differences.

EBITDA is presented exclusively under Proforma Combined Financial information as supplementary data, as it is commonly used by investors and analysts to assess the Company's capacity to generate cash flow and service its debt.

To provide a clearer view of the performance of the portfolio businesses, the financial information of the Pork Meat and Herdez Del Fuerte businesses is grouped under the "Consumer Sector," while the financial information of the Synthetic Rubber, Polymers, and Transmissions businesses is grouped within the "Industrial Sector."

KUO S.A.B. de C.V. (BMV: KUO) announces its unaudited results for the second quarter of 2026, reporting proforma Revenues of $12,422 million and proforma Operating Cash Flow of $1,052 million.

"The results for the second quarter of 2026 reflect the resilience and diversification of our portfolio. Despite a challenging environment in some of our markets, the Synthetic Rubber business delivered outstanding performance, benefiting from favorable market conditions and strong profitability expansion. In the Consumer sector, lower costs helped partially mitigate the impact of lower selling prices in the Pork Meat business, driven by increased pork imports from the United States into Mexico. Additionally, the appreciation of the Mexican peso against the U.S. dollar partially affected the performance of our businesses with international exposure.

Furthermore, we continued to strengthen our financial profile through a US$25 million debt prepayment, reflecting our financial discipline and commitment to a more efficient and flexible capital structure," stated Alejandro de la Barreda, Chief Executive Officer of KUO.

2Q26 HIGHLIGHTS COMPARED TO 2Q25

Proforma Figures

Revenue of $12,422 million, representing an 8% decrease compared to 2Q25, mainly explained by the following factors:

- **Pork Meat:** Stable sales volumes in both domestic and export markets.
- **Synthetic Rubber:** A 17% increase in sales, attributable to more favorable selling prices, coupled with higher volumes.
- **Polymers:** More favorable selling prices.

This performance was partially offset by the following results:

- **Pork Meat:** An 8% year-over-year decrease, driven by lower selling prices in both domestic and export markets, resulting from increased pork supply in the Mexican market due to higher imports from the United States, compared to the same period of the previous year.
- **Herdez del Fuerte:** Revenue decreased compared to 2Q25, primarily due to lower volumes sold, mainly in the crushed and paste tomatoes, vegetables, ketchup, sauces, and mole categories.
- **Transmissions:** Revenue declined 18% versus the same period of the previous year, reflecting lower volumes sold to customers such as GM, Daimler, and BRP.
- **Polymers:** A 3% decrease, mainly attributable to lower sales volumes in both domestic and export markets, coupled with an unfavorable exchange rate effect.

Exports accounted for 55% of total sales, mainly in North America and Japan.

Operating Cash Flow (EBITDA) of $1,052 million, representing a 17% decrease compared to 2Q25, mainly driven by the following factors:

- **Pork Meat:** Lower production costs compared to 2Q25, particularly feed costs.
- **Herdez del Fuerte:** Lower raw material costs, particularly avocado.
- **Synthetic Rubber:** Reported significant growth of 172%, primarily driven by a favorable inventory valuation effect, coupled with lower expenses.
- **Polymers:** Benefited from a favorable inventory valuation effect.

These contributions were partially offset by:

- **Pork Meat:** Operating cash flow was below the level reported in the same period of the previous year, mainly due to higher operating expenses, which pressured margins.
- **Herdez del Fuerte:** Operating cash flow declined compared to 2Q25, primarily due to higher expenses.
- **Transmissions:** Results decreased significantly, mainly due to higher logistics costs associated with the impact of tariffs, as well as an unfavorable effect from the appreciation of the Mexican peso against the U.S. dollar.
- **Polymers:** Operating cash flow decreased 19% year-over-year, primarily attributable to higher costs and an adverse foreign exchange rate effect.

KUO AND SUBSIDIARIES

Proforma Combined Unaudited Results

KUO	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Revenue	**12,422**	**13,569**	**-8.5%**	**24,894**	**27,084**	**-8.1%**
Exports	6,824	7,130	-4.3%	12,952	14,268	-9.2%
Cost of sales	9,892	10,819	-8.6%	19,638	21,379	-8.1%
General Expenses	2,079	2,099	-1.0%	4,231	4,258	-0.6%
Operating Profit	**451**	**651**	**-30.7%**	**1,025**	**1,447**	**-29.2%**
Operating Margin	*3.6%*	*4.8%*	*-1.2 pp*	*4.1%*	*5.3%*	*-1.2 pp*
EBITDA	**1,052**	**1,261**	**-16.6%**	**2,218**	**2,655**	**-16.5%**
EBITDA Margin	*8.5%*	*9.3%*	*-0.8 pp*	*8.9%*	*9.8%*	*-0.9 pp*
Financial Expenses - Income	-79	-183	-56.8%	216	213	1.4%
Income Tax	216	207	4.3%	420	418	0.5%
Discontinued Operations	-3	143	N/A	6	3,603	-99.8%
Net Majority Income	**312**	**770**	**-59.5%**	**396**	**4,420**	**-91.0%**

REVENUE	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Consumer	7,115	8,063	-11.8%	15,076	16,095	-6.3%
Industrial	5,238	5,407	-3.1%	9,652	10,770	-10.4%
Total	**12,422**	**13,569**	**-8.5%**	**24,894**	**27,084**	**-8.1%**

EBITDA	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Consumer	582	991	-41.3%	1,703	2,023	-15.8%
Industrial	423	306	38.2%	514	709	-27.5%
Total	**1,052**	**1,261**	**-16.6%**	**2,218**	**2,655**	**-16.5%**

PROFORMA COMBINED REVENUES AND EXPORTS

During the quarter, revenues totaled $12,422 million, representing an 8% decrease compared with the same period of the previous year. This performance was primarily attributable to lower selling prices in both the domestic and export markets of the Pork Meat business, resulting from increased pork supply in the Mexican market due to higher imports from the United States. In addition, Herdez del Fuerte reported lower revenues due to reduced sales volumes.

Meanwhile, revenues in the Transmissions business decreased 18%, reflecting lower sales volumes. In the Polymers business, revenues were 3% lower than those recorded in the same period of the previous year, mainly due to reduced volumes sold in both domestic and export markets, coupled with an unfavorable foreign-exchange effect.

These effects were partially offset by stable sales volumes in both the domestic and export markets of the Pork Meat business, as well as a 17% increase in revenues in the Synthetic Rubber business, driven by more favorable pricing conditions and higher volumes, and by more favorable selling prices in the Polymers business.

Exports represented 55% of total revenues during the quarter, mainly in North America and Japan.

PROFORMA COMBINED OPERATING RESULT AND OPERATING CASH FLOW (EBITDA)

As of 2Q26, EBITDA totaled $1,052 million, representing a 17% decrease compared with the same period of the previous year, while operating income amounted to $451 million, reflecting a 31% decline. This variation was primarily attributable to higher operating expenses in the Pork Meat business, as well as increased expenses in the Herdez del Fuerte business.

In the Polymers business, a favorable inventory valuation effect was recorded; however, results were impacted by an adverse foreign exchange rate effect. Meanwhile, the Transmissions business reported a significant decline in EBITDA, primarily attributable to higher logistics costs associated with the impact of tariffs, as well as an adverse effect resulting from the appreciation of the Mexican peso against the U.S. dollar.

The foregoing was partially offset by a more favorable production cost environment, particularly lower feed costs in the Pork Meat business, while Herdez del Fuerte benefited from lower avocado costs. In addition, the Synthetic Rubber business posted significant EBITDA growth, driven by a favorable inventory valuation effect as well as lower costs.

PROFORMA COMBINED FINANCIAL INCOME

During 2Q26, the Company recorded net financial income of $79 million, primarily attributable to a foreign exchange gain of $222 million, partially offset by interest expense of $133 million incurred during the period and other financial expenses of $10 million.

PROFORMA COMBINED INCOME TAX

The Company recorded an income tax provision of $216 million, consisting of current income tax of $72 million and deferred income tax of $144 million.

PROFORMA NET MAJORITY INCOME (CONTROLLING INTEREST)

As of 2Q26, majority net income (controlling interest) totaled $312 million, compared to $770 million reported in 2Q25. This variation was primarily attributable to the decline in revenues recorded during 2Q26.

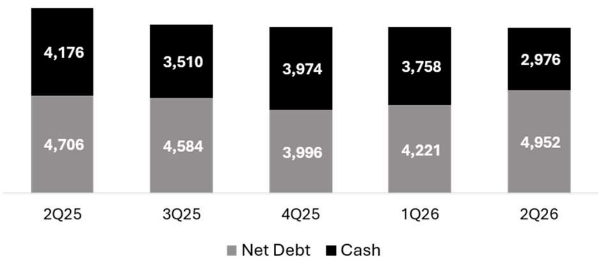
PROFORMA COMBINED INVESTMENT IN PRODUCTIVE ASSETS

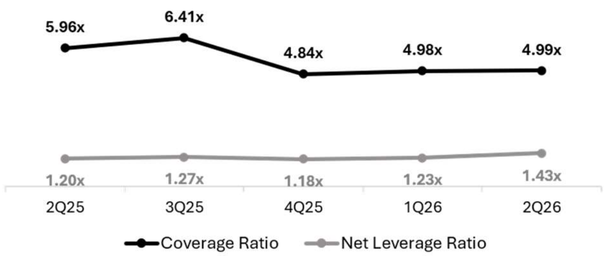
During 2Q26, capital expenditure totaled $647 million, primarily allocated to the Pork Meat business, with resources directed toward efficiency projects and maintenance initiatives for wastewater treatment plants at farms. In the Synthetic Rubber business, investments were focused on improvements to wastewater treatment facilities in Altamira. Meanwhile, in the Herdez del Fuerte business, capital expenditures were primarily allocated to initiatives aimed at strengthening production capacity and improving operational efficiency.

PROFORMA COMBINED NET DEBT

As of the end of 2Q26, KUO reported proforma bank liabilities of $7,929 million and cash balances of $2,976 million, excluding restricted cash, resulting in net debt of $4,952 million. The net leverage ratio was 1.43x[1], the coverage ratio was 4.99x[1], and the capitalization ratio was 0.35x[1]. The weighted average cost of debt at quarter-end was 5.12%.

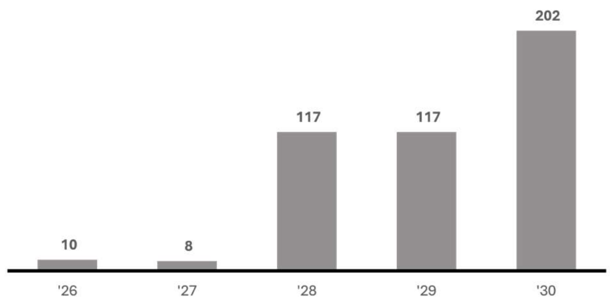
As of 2Q26, 100% of the outstanding debt was at variable interest rates, with 97% classified as long-term and the remaining 3% as short-term. The Company does not exhibit seasonal trends in its credit requirements or available credit lines.





[1] Calculated in USD.

Below is the debt profile as of the end of June:



Figures in millions of dollars

KUO has a committed credit facility of $6,551 million (US$375 million), of which $3,057 million (US$175 million) was utilized as of 2Q26, resulting in an available nominal balance of $3,494 million (US$200 million).

As part of its financial optimization strategy, by the end of 2Q26, KUO reduced the committed amount of its revolving credit facility by US$50 million, including a US$25 million debt prepayment. In addition, the Synthetic Rubber business optimized its financing structure by replacing short-term credit facilities with long-term debt, thereby strengthening its maturity profile and liquidity position.

As of 2Q26, KUO is in compliance with all obligations under its credit agreements, including, among others:

- Restrictions on changes of control, mergers, and/or spin-offs.
- Limitations on the creation of additional liens.
- Restrictions on asset disposition under certain conditions.
- No material changes to the primary line of business.
- Compliance with reporting and disclosure requirements.
- Compliance with tax obligations.
- Restrictions on dividend payments.

A breach of any of the above obligations could result in the early maturity of the related loans. As of 2Q26, KUO is current on all principal and interest payments.

As of 2Q26, KUO does not exhibit seasonal trends in its credit requirements.

TAX CREDITS

There are tax assessments arising from audits conducted by the tax authorities amounting to $5,198 million. Various legal defense actions have been initiated, which remain ongoing, and the outcome cannot be determined. Nevertheless, in December 2025, the Entity recognized an accounting provision to cover potential self-correction, in the amount of $1,402 million.

CONTINGENCIES

No contingencies were reported as of 2Q26.

STOCK BUY-BACK PROGRAM

During 2Q26, the share buy-back fund did not acquire series B or series A shares.

PROFORMA COMBINED RESULTS BY SECTOR

CONSUMER	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	2026	2025	Variation	2026	2025	Variation
Revenue	**7,115**	**8,063**	**-11.8%**	**15,076**	**16,095**	**-6.3%**
Cost of sales	5,117	5,762	-11.2%	10,568	11,462	-7.8%
General Expenses	1,655	1,546	7.1%	3,300	3,090	6.8%
Operating Profit	**343**	**755**	**-54.6%**	**1,208**	**1,543**	**-21.7%**
Operating Margin	4.8%	9.4%	*-4.6 pp*	8.0%	9.6%	*-1.6 pp*
EBITDA	**582**	**991**	**-41.3%**	**1,703**	**2,023**	**-15.8%**
EBITDA Margin	8.2%	12.3%	*-4.1 pp*	11.3%	12.6%	*-1.3 pp*
Financial Expenses - Income	-65	-244	-73.4%	-4	-149	-97.3%
Income Tax	141	300	-53.0%	379	514	-26.3%
Net Majority Income	**268**	**699**	**-61.7%**	**834**	**1,178**	**-29.2%**

Note: These figures correspond to the results of the Pork Meat and Herdez Del Fuerte businesses.

During the quarter, the businesses within the Consumer sector reported declines in revenues, EBITDA, and operating income. Revenues totaled $7,115 million, while EBITDA reached $582 million and operating income amounted to $343 million.

At the revenue level, these results represented a 12% decrease compared to the same period of the previous year. The variation was primarily attributable to lower revenues in the Herdez del Fuerte business due to reduced sales volumes. In addition, lower selling prices were recorded in both the domestic and export markets of the Pork Meat business, resulting from increased pork supply in the Mexican market due to higher imports from the United States, which could not be offset by stable sales volumes.

Furthermore, EBITDA and operating income decreased 41% and 55%, respectively, primarily attributable to higher expenses in both the Herdez del Fuerte and Pork Meat businesses, with the latter experiencing increases in operating expenses.

These effects could not be offset by lower raw material costs, particularly lower avocado costs in the Herdez del Fuerte business, nor by lower feed costs in the Pork Meat business.

Operating margin and EBITDA margin for 2Q26 were 4.8% and 8.2%, respectively.

INDUSTRIAL	**Second Quarter**			**Accumulated**		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Revenue	**5,238**	**5,407**	**-3.1%**	**9,652**	**10,770**	**-10.4%**
Cost of sales	4,810	5,095	-5.6%	9,134	9,992	-8.6%
General Expenses	341	356	-4.2%	650	750	-13.3%
Operating Result	**87**	**-44**	**N/A**	**-132**	**28**	**N/A**
Operating Margin	1.7%	-0.8%	*2.5 pp*	-1.4%	0.3%	*-1.7 pp*
EBITDA	**423**	**306**	**38.2%**	**514**	**709**	**-27.5%**
EBITDA Margin	8.1%	5.7%	*2.4 pp*	5.3%	6.6%	*-1.3 pp*
Financial Expenses - Income	11	-107	N/A	49	86	-43.0%
Income Tax	-25	-147	-83.0%	27	-200	N/A
Discontinued Operations	-3	0	N/A	-3	1	N/A
Net Majority Income	**98**	**210**	**-53.3%**	**- 211**	**143**	**N/A**

Note: These figures correspond to the results of the Synthetic Rubber, Polymers, and Transmissions businesses

During the quarter, the Industrial sector reported a 3% decrease in revenues compared to the same period of the previous year. This performance was primarily attributable to lower sales volumes in the Transmissions business. In addition, the Polymers business benefited from more favorable selling prices; however, this was offset by lower volumes in both domestic and export markets, resulting in a 3% decline in revenues. These effects were partially offset by a 17% increase in revenues in the Synthetic Rubber business, driven by more favorable selling prices and higher sales volumes.

During the quarter, EBITDA increased 38% compared to the same quarter of the previous year, reaching $423 million. Likewise, operating income improved significantly, moving from an operating loss of $44 million to an operating profit of $87 million. This performance was primarily driven by a favorable inventory valuation effect and lower expenses in the Synthetic Rubber business, which offset higher logistics costs and the adverse impact of the appreciation of the Mexican peso against the U.S. dollar in the Transmissions business. In addition, the Polymers business benefited from a favorable inventory valuation effect, partially offset by negative foreign exchange rate impacts.

Operating margin and EBITDA margin for 2Q26 were 1.7% and 8.1%, respectively.

ABOUT KUO

KUO is a leading industrial conglomerate in Mexico, with annual revenues of approximately $52,567 million in 2025. Its business portfolio includes two segments: Consumer and Industrial.

This press release contains forward-looking statements that reflect KUO management's current expectations regarding future events. Words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "should," as well as similar expressions, generally identify such forward-looking statements. These statements are subject to risks, uncertainties, and changes in circumstances, and therefore actual results may differ materially from those expressed or implied by current expectations, due to various factors, including, among others, global and local changes in the political, economic, business, competitive, market, and regulatory environment, as well as variations in the cyclical nature of the industries in which the Company operates. KUO undertakes no obligation to update or revise any forward-looking statements. Any such statements speak only as of the date on which they are made.

Note: Management considers that for a better understanding of KUO's performance, the information in this report, as well as the explanations of the variations, is presented based on the Proforma Combined Financial Statements, which are the result of the consolidation of the financial information of all subsidiaries, including proportional consolidation of 50% stake in Herdez Del Fuerte and Synthetic Rubber joint ventures. This approach differs from IFRS 11 which does not account for proportional consolidation.

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Proforma Combined Statement of Financial Position (Unaudited)

International Financial Reporting Standard (Except IFRS 11)

As of June 30th, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	Jun 26	Jun 25	%
Cash and Cash Equivalents	3,090	4,386	-29.5%
Accounts and Documents Receivable, net	7,721	8,475	-8.9%
Inventories, net	8,852	8,981	-1.4%
Biological assets	1,708	1,762	-3.1%
Assets classified as held for sale	5	681	-99.3%
Other Current Assets	455	673	-32.4%
Current Assets	**21,831**	**24,958**	**-12.5%**
Property, Plant and Equipment, net	15,853	15,998	-0.9%
Right of use Assets	1,234	1,239	-0.4%
Goodwill, Patents and Trademarks	2,778	2,602	6.8%
Projects and Capitalized development	1,620	2,330	-30.5%
Biological assets	704	713	-1.3%
Investments in Shares	- 2	1	N/A
Other Non-Current Assets	3,215	2,048	57.0%
Total non - current Assets	**25,402**	**24,931**	**1.9%**
Total Assets	**47,233**	**49,889**	**-5.3%**
Bank Loans and Current Portion of long-Term Debt	256	223	14.8%
Accounts and Notes Payable Suppliers	5,832	6,433	-9.3%
Supplier finance arrangements	3,867	5,742	-32.7%
Liabilities directly associated with assets classified as held for sale	1	774	-99.9%
Accrued Liabilities and Other accounts payable	9,238	6,847	34.9%
Current Liabilities	**19,194**	**20,019**	**-4.1%**
Long-Term Debt	7,673	8,659	-11.4%
Other Non-Current Liabilities	3,206	3,193	0.4%
Total non - current Liabilities	**10,879**	**11,852**	**-8.2%**
Total Liabilities	**30,073**	**31,871**	**-5.6%**
Controlling Interest	**17,156**	**18,013**	**-4.8%**
Non- Controlling Interest	4	5	-20.0%
Stockholders' Equity	**17,160**	**18,018**	**-4.8%**
Liabilities and Stockholders' Equity	**47,233**	**49,889**	**-5.3%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Proforma Combined Statements of Income and Comprehensive Income (Unaudited)

International Financial Reporting Standard (Except IFRS 11)

Second Quarter, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	2Q 26	%	2Q 25	%	% Var
Net Revenue	12,422	100.0%	13,569	100.0%	-8.5%
Cost of Sales	9,892	79.6%	10,819	79.7%	-8.6%
Gross Profit	**2,530**	**20.4%**	**2,750**	**20.3%**	**-8.0%**
Selling and Distribution Expenses	1,438	11.6%	1,376	10.1%	4.5%
Administrative Expenses	734	5.9%	742	5.5%	-1.1%
General Expenses	**2,172**	**17.5%**	**2,118**	**15.6%**	**2.5%**
Other Income	(93)	-0.7%	(19)	-0.1%	N/A
Operating Profit	**451**	**3.6%**	**651**	**4.8%**	**-30.7%**
Operating Cash Flow (EBITDA)	**1,052**	**8.5%**	**1,261**	**9.3%**	**-16.6%**
Interest expense - net	133	1.1%	166	1.2%	-19.9%
Exchange profit - net	(222)	-1.8%	(413)	-3.0%	-46.2%
Other financial expenses - net	10	0.1%	64	0.5%	-84.4%
Financial Income - net	(79)	-0.6%	(183)	-1.3%	-56.8%
Profit before Income Taxes	**530**	**4.3%**	**834**	**6.1%**	**-36.5%**
Current tax	72	0.6%	125	0.9%	-42.4%
Deferred tax	144	1.2%	82	0.6%	75.6%
Profit from Continuing Operations	**314**	**2.5%**	**627**	**4.6%**	**-49.9%**
(Loss) Profit from Discontinuing Operations - net	(3)	0.0%	143	1.1%	N/A
Consolidated - net Profit	**311**	**2.5%**	**770**	**5.7%**	**-59.6%**
Loss Attributable to Non - Controlling Interests	(1)	0.0%	-	0.0%	N/A
Profit Attributable - Controlling Interests	312	2.5%	770	5.7%	-59.5%
Other comprehensive loss, net of income tax					
Cumulative translation adjustment	(220)	-1.8%	(776)	-5.7%	-71.6%
Derivative financial instruments	(3)	0.0%	47	0.3%	N/A
Items that will be reclassified to profit or loss	**(223)**	**-1.8%**	**(729)**	**-5.4%**	**-69.4%**
Consolidated comprehensive income	**88**	**0.7%**	**41**	**0.3%**	**114.6%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Proforma Combined Statements of Income and Comprehensive Income (Unaudited)

International Financial Reporting Standard (Except IFRS 11)

Accumulated to June 30th, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	Jun 26	%	Jun 25	%	% Var
Net Revenue	24,894	100.0%	27,084	100.0%	-8.1%
Cost of Sales	19,638	78.9%	21,379	78.9%	-8.1%
Gross Profit	**5,256**	**21.1%**	**5,705**	**21.1%**	**-7.9%**
Selling and Distribution Expenses	2,883	11.6%	2,789	10.3%	3.4%
Administrative Expenses	1,461	5.9%	1,501	5.5%	-2.7%
General Expenses	**4,344**	**17.4%**	**4,290**	**15.8%**	**1.3%**
Other Income	(113)	-0.5%	(32)	-0.1%	N/A
Operating Profit	**1,025**	**4.1%**	**1,447**	**5.3%**	**-29.2%**
Operating Cash Flow (EBITDA)	**2,218**	**8.9%**	**2,655**	**9.8%**	**-16.5%**
Interest expense - net	262	1.1%	400	1.5%	-34.5%
Exchange profit - net	(57)	-0.2%	(240)	-0.9%	-76.3%
Other financial expenses - net	11	0.0%	53	0.2%	-79.2%
Financial Expenses - net	216	0.9%	213	0.8%	1.4%
Profit before Income Taxes	**809**	**3.2%**	**1,234**	**4.6%**	**-34.4%**
Current tax	259	1.0%	318	1.2%	-18.6%
Deferred tax	161	0.6%	100	0.4%	61.0%
Profit from Continuing Operations	**389**	**1.6%**	**816**	**3.0%**	**-52.3%**
Profit from Discontinuing Operations - net	6	0.0%	3,603	13.3%	-99.8%
Consolidated - net Profit	**395**	**1.6%**	**4,419**	**16.3%**	**-91.1%**
Loss Attributable to Non - Controlling Interests	(1)	0.0%	(1)	0.0%	0.0%
Profit Attributable - Controlling Interests	396	1.6%	4,420	16.3%	-91.0%
Other comprehensive loss, net of income tax					
Actuarial loss from employee benefits	-	0.0%	(28)	-0.1%	N/A
Items that will not be reclassified subsequently to profit or loss	**-**	**0.0%**	**(28)**	**-0.1%**	**N/A**
Cumulative translation adjustment	(240)	-1.0%	(551)	-2.0%	-56.4%
Derivative financial instruments	3	0.0%	(13)	0.0%	N/A
Items that will be reclassified to profit or loss	**(237)**	**-1.0%**	**(564)**	**-2.1%**	**-58.0%**
Consolidated comprehensive income	**158**	**0.6%**	**3,827**	**14.1%**	**-95.9%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Proforma Combined Statement of Changes in Stockholders' Equity (Unaudited)
International Financial Reporting Standards (except for IFRS 11)
For the periods ended June 30th, 2026, and 2025
(Figures in millions of Mexican pesos, except shares information)

	Contributed Capital	Earned Capital					
Concept	Capital stock	Retained earnings	Consolidated net Income	Other comprehensive income	Controlling interest	Non - Controlling interest	Total Stockholders' Equity
Balances as of January 1, 2025	**$ 2,728**	**$ 13,253**	**$ (1,350)**	**$ 1,557**	**$ 16,188**	**$ 5**	**$ 16,193**
Transfer Consolidated net Income	-	(1,350)	1,350	-	-	-	-
Dividends declared	-	(2,050)	-	-	(2,050)	-	(2,050)
Repurchase of ordinary shares	-	48	-	-	48	-	48
Transfer to retained earnings	-	(12)	-	12	-	-	-
Consolidated comprehensive income	-	-	4,420	(593)	3,827	-	3,827
Balance as of June 30, 2025	**$ 2,728**	**$ 9,889**	**$ 4,420**	**$ 976**	**$ 18,013**	**$ 5**	**$ 18,018**
Balances as of January 1, 2026	**$ 2,728**	**$ 9,806**	**$ 4,054**	**$ 844**	**$ 17,432**	**$ 5**	**$ 17,437**
Transfer Consolidated net Income	-	4,054	(4,054)	-	-	-	-
Dividends declared	-	(435)	-	-	(435)	-	(435)
Consolidated comprehensive income	-	-	396	(237)	159	(1)	158
Balance as of June 30, 2026	**$ 2,728**	**$ 13,425**	**$ 396**	**$ 607**	**$ 17,156**	**$ 4**	**$ 17,160**

Number of shares 435,073,080

2Q26 HIGHLIGHTS COMPARED TO 2Q25

Consolidated Figures

Revenue of $8,209 million, representing a 10% decrease compared to 2Q25, mainly explained by the following factors:

- **Pork Meat:** Stable sales volumes in both domestic and export markets.
- **Polymers:** More favorable selling prices.

This performance was partially offset by the following results:

- **Pork Meat:** An 8% year-over-year decrease, driven by lower selling prices in both domestic and export markets, resulting from increased pork supply in the Mexican market due to higher imports from the United States, compared to the same period of the previous year.
- **Herdez del Fuerte:** Revenue decreased compared to 2Q25, primarily due to lower volumes sold, mainly in the crushed and paste tomatoes, vegetables, ketchup, sauces, and mole categories.
- **Transmissions:** Revenue declined 18% versus the same period of the previous year, reflecting lower volumes sold to customers such as GM, Daimler, and BRP.
- **Polymers:** A 3% decrease, mainly attributable to lower sales volumes in both domestic and export markets, coupled with an unfavorable exchange rate effect.

Exports accounted for 47% of total sales, mainly in North America and Japan.

Operating Result of $386 million, representing a 41% decrease compared to 2Q25, mainly driven by the following factors:

- **Pork Meat:** Lower production costs compared to 2Q25, particularly feed costs.
- **Polymers:** Benefited from a favorable inventory valuation effect.

These contributions were partially offset by:

- **Pork Meat:** Operating result was below the level reported in the same period of the previous year, mainly due to higher operating expenses, which pressured margins.
- **Transmissions:** Results decreased significantly, mainly due to higher logistics costs associated with the impact of tariffs, as well as an unfavorable effect from the appreciation of the Mexican peso against the U.S. dollar.
- **Polymers:** Operating result decreased 23% year-over-year, primarily attributable to higher costs and an adverse foreign exchange rate effect.

KUO AND SUBSIDIARIES

Consolidated Unaudited Results

KUO	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Revenue	**8,209**	**9,086**	**-9.7%**	**16,126**	**18,121**	**-11.0%**
Exports	3,881	4,372	-11.2%	7,658	8,812	-13.1%
Cost of sales	6,907	7,495	-7.8%	13,465	14,822	-9.2%
General Expenses	1,106	1,182	-6.4%	2,293	2,416	-5.1%
Operating Result	190	249	-23.7%	451	470	-4.0%
Operating Profit	**386**	**658**	**-41.3%**	**819**	**1,353**	**-39.5%**
Operating Margin	*4.7%*	*7.2%*	*-2.5 pp*	*5.1%*	*7.5%*	*-2.4 pp*
Financial Expenses - Income	-86	-166	-48.2%	211	238	-11.3%
Income Tax	157	197	-20.3%	218	299	-27.1%
Discontinued Operations	-4	143	N/A	5	3,603	-99.9%
Net Majority Income	**312**	**770**	**-59.5%**	**396**	**4,420**	**-91.0%**

REVENUE	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Consumer	4,748	5,170	-8.2%	9,495	10,287	-7.7%
Industrial	3,380	3,802	-11.1%	6,436	7,581	-15.1%
Total	**8,209**	**9,086**	**-9.7%**	**16,126**	**18,121**	**-11.0%**

CONSOLIDATED REVENUES AND EXPORTS

During the quarter, revenues totaled $8,209 million, representing a 10% decrease compared to the same period of the previous year. This performance was primarily attributable to lower selling prices in both the domestic and export markets of the Pork Meat business, resulting from increased pork supply in the Mexican market due to higher imports from the United States, which offset stable sales volumes.

Meanwhile, revenues in the Transmissions business decreased 18%, reflecting lower sales volumes during the period. In the Polymers business, revenues were 3% lower than those recorded in the same period of the previous year, mainly due to lower sales volumes in both domestic and export markets, coupled with an unfavorable foreign exchange effect, which more than offset the benefit of more favorable selling prices.

During the quarter, exports represented 47% of total revenues, primarily to North America and Japan.

CONSOLIDATED OPERATING RESULT

As of the end of 2Q26, operating income totaled $386 million, representing a 41% decrease compared to the same period of the previous year. This variation was primarily attributable to higher operating expenses in the Pork Meat business, which more than offset the benefit of lower production costs, particularly feed costs.

In the Polymers business, a favorable effect from inventory valuation was offset by an unfavorable foreign exchange effect, as well as higher costs. Meanwhile, the Transmissions business reported a significant decline in operating income, mainly attributable to higher logistics costs associated with the impact of tariffs, as well as an adverse effect resulting from the appreciation of the Mexican peso against the U.S. dollar.

Operating margin for 2Q26 was 4.7%.

CONSOLIDATED FINANCIAL INCOME

During 2Q26, the Company recorded net financial income of $86 million, primarily attributable to a foreign exchange gain of $225 million. This effect was partially offset by interest expense of $111 million incurred during the period, as well as other financial expenses of $28 million.

CONSOLIDATED INCOME TAX

A provision for income taxes of $157 million was recorded, consisting of current income tax expense of $10 million and deferred income tax expense of $147 million.

CONSOLIDATED NET MAJORITY INCOME (CONTROLLING INTEREST)

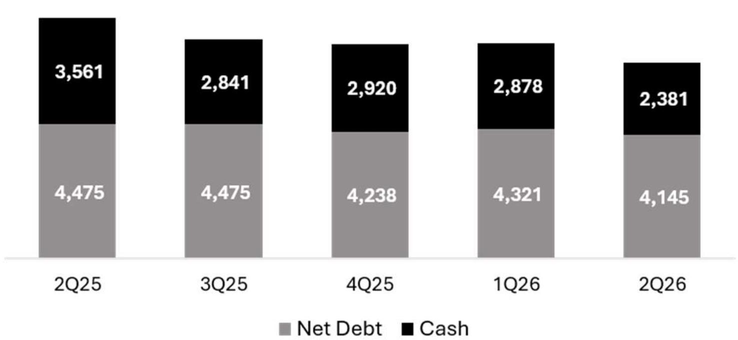
As of 2Q26, majority net income (controlling interest) totaled $312 million, compared to $770 million recorded in 2Q25. This decrease was primarily attributable to lower revenues recorded during 2Q26.

CONSOLIDATED INVESTMENT IN PRODUCTIVE ASSETS

Capital expenditures during 2Q26 amounted to $577 million, primarily allocated to the Pork Meat business, focusing on efficiency-driven projects, as well as maintenance projects for wastewater treatment facilities at farms.

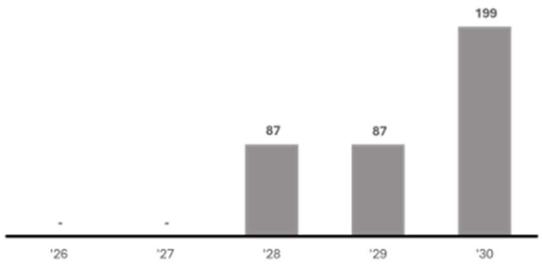
CONSOLIDATED NET DEBT

At the end of 2Q26, KUO reported bank liabilities of $6,526 million and cash of $2,381 million, excluding restricted cash, resulting in net debt of $4,145 million.



As of 2Q26, 100% of outstanding debt was at variable interest rates, with 100% classified as long-term. The Company does not exhibit seasonal trends in its credit requirements or available credit lines.

Below is the debt profile as of the end of June:



Figures in millions of dollars

KUO has a committed credit facility of $6,551 million (US$375 million), of which $3,057 million (US$175 million) was utilized as of 2Q26, resulting in an available nominal balance of $3,494 million (US$200 million).

As part of its financial optimization strategy, by the end of 2Q26, KUO reduced the committed amount of its revolving credit facility by US$50 million, including a US$25 million debt prepayment.

As of 2Q26, KUO is compliant with all obligations under its credit agreements, including, among others:

- Restrictions on changes of control, mergers, and/or spin-offs.
- Limitations on the creation of additional liens.
- Restrictions on asset dispositions under certain conditions.
- No material changes to the primary line of business.
- Compliance with reporting and disclosure requirements.
- Compliance with tax obligations.
- Restrictions on dividend payments.

A breach of any of the above obligations could result in the early maturity of the related loans. As of 2Q26, KUO is current on all principal and interest payments.

As of 2Q26, KUO does not exhibit seasonal trends in its credit requirements.

TAX CREDITS

There are tax assessments arising from audits conducted by the tax authorities amounting to $5,198 million. Various legal defense actions have been initiated, which remain ongoing, and the outcome cannot be determined. Nevertheless, in December 2025, the Entity recognized an accounting provision to cover potential self-correction, in the amount of $1,402 million.

CONTINGENCIES

No contingencies were reported as of 2Q26.

CONSOLIDATED RESULTS BY SECTOR

CONSUMER	Second Quarter			Accumulated		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Revenue	**4,748**	**5,170**	**-8.2%**	**9,495**	**10,287**	**-7.7%**
Cost of sales	3,650	3,888	-6.1%	7,167	7,780	-7.9%
General Expenses	786	730	7.7%	1,549	1,462	6.0%
Operating Profit	**312**	**552**	**-43.5%**	**779**	**1,045**	**-25.5%**
Operating Margin	6.6%	10.7%	*-4.1 pp*	8.2%	10.2%	*-2 pp*
Financial Expenses - Income	-45	-198	-77.3%	30	-89	N/A
Income Tax	118	228	-48.2%	218	335	-34.9%
Net Majority Income	**239**	**522**	**-54.2%**	**531**	**799**	**-33.5%**

During the quarter, the Consumer sector reported declines in both revenues and operating income. Revenues amounted to $4,748 million, while operating income reached $312 million.

At the revenue level, these results represented an 8% decrease compared to the same period of the previous year. The variation was primarily attributable to lower selling prices in both domestic and export markets within the Pork Meat business, resulting from increased pork supply in the Mexican market due to higher imports from the United States. This effect could not be offset by stable sales volumes during the period.

Likewise, operating income decreased by 44% compared to the same period of the previous year, mainly due to higher expenses in the Pork Meat business, particularly increases in operating expenses. This impact was not offset by lower production costs, including more favorable feed-related costs.

Operating margin for 2Q26 stood at 6.6%.

INDUSTRIAL	**Second Quarter**			**Accumulated**		
(Figures in millions of Mexican pesos)	**2026**	**2025**	**Variation**	**2026**	**2025**	**Variation**
Revenue	**3,380**	**3,802**	**-11.1%**	**6,436**	**7,581**	**-15.1%**
Cost of sales	3,292	3643	-9.6%	6,360	7,116	-10.6%
General Expenses	225	242	-7.0%	437	504	-13.3%
Operating Result	**-137**	**-83**	**65.1%**	**-361**	**-39**	**N/A**
Operating Margin	-4.1%	-2.2%	*-1.9 pp*	-5.6%	-0.5%	*-5.1 pp*
Financial Expenses - Income	-17	-136	-87.5%	8	49	-83.7%
Income Tax	-59	-84	-29.8%	-12	-140	-91.4%
Discontinued Operations	-2	0	N/A	-3	0	N/A
Net Majority Income	**- 63**	**137**	**N/A**	**- 360**	**52**	**N/A**

During the quarter, the Industrial sector reported an 11% decrease in revenues compared to the same period of the previous year. This performance was primarily attributable to lower sales volumes in the Transmissions business. In addition, the Polymers business benefited from more favorable selling prices; however, this effect was offset by lower sales volumes in both domestic and export markets, coupled with an unfavorable foreign exchange effect, resulting in a 3% decline in revenues.

During the quarter, operating income contracted compared to the same quarter of the previous year. This variation was mainly attributable to higher logistics costs and the adverse impact of the appreciation of the Mexican peso against the U.S. dollar in the Transmissions business. Meanwhile, the Polymers business benefited from a favorable inventory valuation effect, which was partially offset by an unfavorable foreign exchange effect and higher costs.

The operating margin was -4.1%.

ABOUT KUO

KUO is a leading industrial conglomerate in Mexico, with annual revenues of approximately $52,567 million in 2025. Its business portfolio includes two segments: Consumer and Industrial.

This press release contains forward-looking statements that reflect KUO management's current expectations regarding future events. Words such as "anticipate," "believe," "estimate," "expect," "intend," "may," "plan," "should," as well as similar expressions, generally identify such forward-looking statements. These statements are subject to risks, uncertainties, and changes in circumstances, and therefore actual results may differ materially from those expressed or implied by current expectations, due to various factors, including, among others, global and local changes in the political, economic, business, competitive, market, and regulatory environment, as well as variations in the cyclical nature of the industries in which the Company operates. KUO undertakes no obligation to update or revise any forward-looking statements. Any such statements speak only as of the date on which they are made.

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Statement of Financial Position - IFRS (Unaudited)

International Financial Reporting Standard

As of June 30th, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	Jun 26	Jun 25	%
Cash and Cash Equivalents	2,495	3,771	-33.8%
Accounts and Documents Receivable, net	3,300	3,743	-11.8%
Inventories, net	5,355	5,505	-2.7%
Biological assets	1,708	1,762	-3.1%
Assets classified as held for sale	5	-	N/A
Other Current Assets	349	571	-38.9%
Current Assets	**13,212**	**15,352**	**-13.9%**
Property, Plant and Equipment, net	10,289	10,109	1.8%
Right of use Assets	855	886	-3.5%
Goodwill, Patents and Trademarks	207	327	-36.7%
Projects and Capitalized development	1,332	2,096	-36.5%
Biological assets	704	713	-1.3%
Investments in Shares	10,818	10,468	3.3%
Other Non-Current Assets	2,773	1,645	68.6%
Total non - current Assets	**26,978**	**26,244**	**2.8%**
Total Assets	**40,190**	**41,596**	**-3.4%**
Accounts and Notes Payable Suppliers	2,827	2,583	9.4%
Supplier finance arrangements	3,577	4,865	-26.5%
Liabilities directly associated with assets classified as held for sale	1	-	N/A
Accrued Liabilities and Other accounts payable	7,534	5,517	36.6%
Current Liabilities	**13,939**	**12,965**	**7.5%**
Long-Term Debt	6,526	8,035	-18.8%
Other Non-Current Liabilities	2,569	2,583	-0.5%
Total non - current Liabilities	**9,095**	**10,618**	**-14.3%**
Total Liabilities	**23,034**	**23,583**	**-2.3%**
Controlling Interest	**17,156**	**18,013**	**-4.8%**
Non- Controlling Interest	-	-	N/A
Stockholders' Equity	**17,156**	**18,013**	**-4.8%**
Liabilities and Stockholders' Equity	**40,190**	**41,596**	**-3.4%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Statements of Income and Comprehensive Income - IFRS (Unaudited)

International Financial Reporting Standard

Second Quarter, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	2Q 26	%	2Q 25	%	% Var
Net Revenue	8,209	100.0%	9,086	100.0%	-9.7%
Cost of Sales	6,907	84.1%	7,495	82.5%	-7.8%
Gross Profit	**1,302**	**15.9%**	**1,591**	**17.5%**	**-18.2%**
Selling and Distribution Expenses	733	8.9%	706	7.8%	3.8%
Administrative Expenses	442	5.4%	477	5.2%	-7.3%
General Expenses	**1,175**	**14.3%**	**1,183**	**13.0%**	**-0.7%**
Participation in Joint Ventures	(190)	-2.3%	(249)	-2.7%	-23.7%
Other Income	(69)	-0.8%	(1)	0.0%	N/A
Operating Profit	**386**	**4.7%**	**658**	**7.2%**	**-41.3%**
Operating Cash Flow (EBITDA)	**1,052**	**12.8%**	**1,261**	**13.9%**	**-16.6%**
Interest expense - net	111	1.4%	141	1.6%	-21.3%
Exchange profit - net	(225)	-2.7%	(401)	-4.4%	-43.9%
Other financial expenses - net	28	0.3%	94	1.0%	-70.2%
Financial Income - net	(86)	-1.0%	(166)	-1.8%	-48.2%
Profit before Income Taxes	**472**	**5.7%**	**824**	**9.1%**	**-42.7%**
Current tax	10	0.1%	49	0.5%	-79.6%
Deferred tax	147	1.8%	148	1.6%	-0.7%
Profit from Continuing Operations	**315**	**3.8%**	**627**	**6.9%**	**-49.8%**
(Loss) Profit from Discontinuing Operations - net	(3)	0.0%	143	1.6%	N/A
Consolidated - net Profit	**312**	**3.8%**	**770**	**8.5%**	**-59.5%**
Profit Attributable to Non - Controlling Interests	-	0.0%	-	0.0%	N/A
Profit Attributable - Controlling Interests	312	3.8%	770	8.5%	-59.5%
Other comprehensive loss, net of income tax					
Cumulative translation adjustment	(7)	-0.1%	(107)	-1.2%	-93.5%
Derivative financial instruments	(3)	0.0%	-	0.0%	N/A
Equity in other comprehensive income of joint ventures	(213)	-2.6%	(622)	-6.8%	-65.8%
Items that will be reclassified to profit or loss	**(223)**	**-2.7%**	**(729)**	**-8.0%**	**-69.4%**
Consolidated comprehensive income	**89**	**1.1%**	**41**	**0.5%**	**117.1%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Statements of Income and Comprehensive Income - IFRS (Unaudited)

International Financial Reporting Standard

Accumulated to June 30th, 2026 and 2025

(Figures in millions of Mexican pesos)

Concept	Jun 26	%	Jun 25	%	% Var
Net Revenue	16,126	100.0%	18,121	100.0%	-11.0%
Cost of Sales	13,465	83.5%	14,822	81.8%	-9.2%
Gross Profit	**2,661**	**16.5%**	**3,299**	**18.2%**	**-19.3%**
Selling and Distribution Expenses	1,449	9.0%	1,438	7.9%	0.8%
Administrative Expenses	914	5.7%	981	5.4%	-6.8%
General Expenses	**2,363**	**14.7%**	**2,419**	**13.3%**	**-2.3%**
Participation in Joint Ventures	(451)	-2.8%	(470)	-2.6%	-4.0%
Other Income	(70)	-0.4%	(3)	0.0%	N/A
Operating Profit	**819**	**5.1%**	**1,353**	**7.5%**	**-39.5%**
Operating Cash Flow (EBITDA)	**2,218**	**13.8%**	**2,655**	**14.7%**	**-16.5%**
Interest expense - net	221	1.4%	352	1.9%	-37.2%
Exchange profit - net	(64)	-0.4%	(230)	-1.3%	-72.2%
Other financial expenses - net	54	0.3%	116	0.6%	-53.4%
Financial Expenses - net	211	1.3%	238	1.3%	-11.3%
Profit before Income Taxes	**608**	**3.8%**	**1,115**	**6.2%**	**-45.5%**
Current tax	59	0.4%	69	0.4%	-14.5%
Deferred tax	159	1.0%	230	1.3%	-30.9%
Profit from Continuing Operations	**390**	**2.4%**	**816**	**4.5%**	**-52.2%**
Profit from Discontinuing Operations - net	6	0.0%	3,604	19.9%	-99.8%
Consolidated - net Profit	**396**	**2.5%**	**4,420**	**24.4%**	**-91.0%**
Profit Attributable to Non - Controlling Interests	-	0.0%	-	0.0%	N/A
Profit Attributable - Controlling Interests	396	2.5%	4,420	24.4%	-91.0%
Other comprehensive loss, net of income tax					
Actuarial loss from employee benefits	-	0.0%	(28)	-0.2%	N/A
Items that will not be reclassified subsequently to profit or loss	**-**	**0.0%**	**(28)**	**-0.2%**	**N/A**
Cumulative translation adjustment	-	0.0%	6	0.0%	N/A
Derivative financial instruments	2	0.0%	(31)	-0.2%	N/A
Equity in other comprehensive income of joint ventures	(239)	-1.5%	(540)	-3.0%	-55.7%
Items that will be reclassified to profit or loss	**(237)**	**-1.5%**	**(565)**	**-3.1%**	**-58.1%**
Consolidated comprehensive income	**159**	**1.0%**	**3,827**	**21.1%**	**-95.8%**

KUO S.A.B. DE C.V. AND SUBSIDIARIES

Consolidated Statement of Changes in Stockholders' Equity - IFRS (Unaudited)
International Financial Reporting Standard (IFRS)
For the periods ended June 30th, 2026, and 2025
(Figures in millions of Mexican pesos, except shares information)

	Contributed Capital	Earned Capital					
Concept	Capital stock	Retained earnings	Consolidated net Income	Other comprehensive income	Controlling interest	Non - Controlling interest	Total Stockholders' Equity
Balances as of January 1, 2025	**$ 2,728**	**$ 13,253**	**$ (1,350)**	**$ 1,557**	**$ 16,188**	**$ -**	**$ 16,188**
Transfer Consolidated net Income	-	(1,350)	1,350	-	-	-	-
Dividends declared	-	(2,050)	-	-	(2,050)	-	(2,050)
Repurchase of ordinary shares	-	48	-	-	48	-	48
Transfer to retained earnings	-	(12)	-	12	-	-	-
Consolidated comprehensive income	-	-	4,420	(593)	3,827	-	3,827
Balance as of June 30, 2025	**$ 2,728**	**$ 9,889**	**$ 4,420**	**$ 976**	**$ 18,013**	**$ -**	**$ 18,013**
Balances as of January 1, 2026	**$ 2,728**	**$ 9,806**	**$ 4,054**	**$ 844**	**$ 17,432**	**$ -**	**$ 17,432**
Transfer Consolidated net Income	-	4,054	(4,054)	-	-	-	-
Dividends declared	-	(435)	-	-	(435)	-	(435)
Consolidated comprehensive income	-	-	396	(237)	159	-	159
Balance as of June 30, 2026	**$ 2,728**	**$ 13,425**	**$ 396**	**$ 607**	**$ 17,156**	**$ -**	**$ 17,156**

Number of shares 435,073,080